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**FERNALD COMMUNITY REUSE ORGANIZATION, OCTOBER 8, 1996  
MEETING AGENDA AND HANDOUTS**

10/08/96

CRO  
8  
AGENDA

CRO

**Fernald Community Reuse Organization**  
**October 8, 1996**  
**7:00 p.m.**

*Ross High School*

*3425 Hamilton-Cleves Road*

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**Agenda**

- 7:00 p.m. Chair's Opening Remarks
- 7:05 p.m. Approval of Minutes, September 14, 1996
- 7:10 p.m. Discuss and Approve CRO Mission Statement and Operating Procedures/Ground Rules
- 7:45 p.m. Discuss CRO Consultant's Draft Statement of Work
- 8:00 p.m. Select Subcommittee to Interview Candidates for Consultant Position
- 8:15 p.m. Discuss CUED Agenda and Schedule
- 8:35 p.m. Plan November Meeting
- 8:50 p.m. Meeting Feedback and Reactions
- 9:00 p.m. Adjourn

**RESULTS OF CRO FACILITATION**  
**September 14, 1996**

**1. What needs to happen today to make the time spent worthwhile?**

- Develop a better understanding of the Fernald site, history & current status
- Get the CRO committee moving by setting a direction, agreeing to meeting date, operating procedures, times.
- Directions for future meeting
- Goals to be set
- The project needs to get a firm ideas of goals, objectives & path forward
- Develop a plan or course of actions to make group effective
- That our task becomes clear to all and that the group is ready to move forward without being sidetracked
- What are our goals and how can we reach them.
- Proof (visible proof) that something is going to happen because of this meeting--not just another 4 hours of rhetoric
- Bring folks not up to speed w/ Fernald--up to speed.  
"Educate themselves!"
- More specifics w/regard to next steps. Process to follow.
- Begin setting a path forward as to what economic benefits the site could provide to both the present workers and community.
- Getting to know each other better & feel comfortable working together--getting some points to start working from to give us a path to begin researching, brainstorming etc. to progress forward,
- Set definitive path forward
- Establish CRO boundaries
- Get to know each other better
- A well rounded understanding of the scope of this project and the methodology that we will employ to obtain our goal
- I don't expect each and every meeting to necessarily provide an immediate return on our investment of time.  
It's the cumulative result that matters.
- History of Fernald
- Exact role of CRO
- Reasonable meeting times

**2. How confident are we as a group to accomplish our charge?**

		MORNING	AFTERNOON
VERY	10	-I	I
	9	-IIII	III
	8	-III	II
	7	-II	III
	6	-IIII	I
AVERAGE	5	-I	
	4		
	3		
	2		
NOT VERY	1		

3. My level of commitment to this group is...

		MORNING	AFTERNOON
VERY HIGH	10	-	
	9	-III	-III
HIGH	8	-IIIII	-III
	7	-III	-III
	6	-IIIII	-I
AVERAGE	5	-I	
	4		
LOW	3		
	2		
VERY LOW	1		

4. Technical assistance we need for this project...

- Marketing surveys
- Opportunities "economic"
- What is going to happen to the materials in the waste pit?
- Will guest speakers continue to be available to CRO as resource people?
- Need more business expertise
  - What is needed in this area to draw business?
  - How do we recruit these businesses?
  - What incentives are available?
- Can the lime sludge be recycled in any way?
- What are the health implications of 50 PPM?

5. Information resources that we could seek to help us accomplish our mission...

- How many CRO members serve on the Task Force?
- On site disposal--How large?
  - How far removed from other activities? How does this impact options?
- Land use priorities: Fed, local, other
- Future land use experts
- Clean up level--sounds much higher than background--What is a healthy level?--How does this cleanup level affect future use?
- Can we get a copy of Dennis' transparency that summarizes volume of material by operating unit. Shown near end of presentation
- We need a good time line to work from. Also, an understanding of task force recommendations.
- Did the Natural Resource Area map play a role in the location of the on-site disposal cell?
- Our plan needs to be progressive, moving from early stages of shutdown to final closing of site.

6. **The strengths and talents I bring to this committee...**

- 12 year history with site--local activist--a lot of knowledge of national vs. local issues/DC connection!
- Commitment and responsible character & sincere interest in our task force.
- Planner with regional int. and scope
- Employee of FDF perspective
- 16 years on site, labor (workers' perspective), Citizens' Task Force--DC. Conn--many others
- 14 yrs. working at site, 25 years construction experience
- Served in local office for 12 years
- Organizational skills
- 25 years of experience in education with emphasis on group processing, management and organization
- 30 years experience in engineering and environmental sciences/remediation
- Understanding of group process and leadership theory
- Zoning inspector for Crosby TWP = Land usage
- 30 years of community service
- Know how based on many!! varied experiences

7. **As a member of CRO, I am expected to...**

- Make my best effort to achieve the goals of the CRO
- Be committed to the cause and contribute
- Make meaningful contributions that help assist in accomplishing the mission of the organization
- Let people know what is going on and get input
- Develop realistic recommendations that represent the community interest (2)
- Attend meetings, be objective, do my homework and consider benefits to the community as a whole
- Work effectively w/in this group while representing external constituencies (2)
- Participate and express opinions
- Raise issues for discussion

**8. As I see it, our mission is to...**

- Economic development (land use and zoning as necessary)
- Involve stakeholders
- Be proactive and seek solutions to anticipated economic development and human resource problems (2)
- Keep in mind that we are representing others in the community as we reach decisions affecting everyone's future
- Be defined
- Recommend how DOE property should be used (reused) and to offset the economic loss to our community by the discontinuation of the Fernald facility
- To take a comprehensive look at the economic impact that the remediation of the Fernald site has or may have on the future development of the community and to make recommendations

**9. My personal objective in being a member of CRO is (are)...**

- To represent my community (broad) interests
- To help make the effort a success
- Help community minimize impact of Fernald. Represent interests of the school community (2)
- Represent community members that hesitate to publicly become involved
- Influence the future of our local area (2)
- Represent the interests of the current Fernald workforce
- Coordination and resource
- Represent various constituents. Make effort a success to advance community

**10. Things we should keep in mind that influence the range & scope of our decision making...**

- What will be the economic effect of the departure of the wages, salaries, etc. generated by the facility?
- Stay focused on the agreed objective
  - Contribute for the good of the whole
  - Leave personal agendas at home
- Ability to reach agreement within group on critical issues
- What other people/groups want and will support
- What is best for the local area?
- CRO boundaries of authority and responsibility
- What is doable (realistic)
- Stay focused on issues
  - Build consensus
  - Consider economic impact

11. Our meetings should last...

- 90 minutes 1
- 2 hours 6
- 2-3 hours 2
- 2-4 hours 1

12. We should meet \_\_\_\_\_ time(s) per month

- once 9

(one person suggested more meetings at first, if necessary on specific issues)

13. The best days and times for meetings are...

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
7:00-5	7:00-6	7:00-3	7:00-1	no	no	no
4:00-2	4:00-2	4:00-2	4:00-1			

14. An effective group...

- has strong leadership
- has trust
- has open and free communication, value of all members' opinions, respect.
- participates
- sets goals and strategies
- has full participation of membership
- has trust and good leadership

15. What is CRO relationship

<u>Task Force</u>	<u>DOE</u>	<u>Opportunities</u>	<u>Fluor Daniel</u>
Good info with both groups	Legal limits Funds to CRO	at site economic activity? (per Tom OEPA)	Division of site 1,050 ac total less committed areas equal
Not change/ challenge their recs.	Who must be consistent with who?	MSD "Quest"	
		Sewage Expansion	
		Open, public process with good notice/ input	

**16. Fernald history leading to development of CRO...**

(Comments were only made in the 1995-96 column)

- Economic image
- Good economic impact reports--not UC's
- What are restrictions on land use?
- Is 2005 a realistic target?
- When were the wetlands issues discovered and what are the plans for this area?

**17. Words to describe CRO a year from now...**

- Effective, successful, innovative
- Engaged, well-oiled machine, directed, focused
- Well defined
- Action oriented and respected by our community
- List of accomplishments related to goals

**18. What did you discover today that will make you a more productive member of the committee?**

- Larger area (the fence line and beyond)
- More options for economic development
- Broader base of influence
- Scope of program
- The scope of our charge is wider than I originally thought
- Common concerns and common focus should advance the workings of this group
- Background info on the site that I wasn't aware of and future plans
- Very little
- We started to get into the boundary question of the CRO-- not just limited to the 1040 acres of Fernald
- Just a reiteration of what I have already experienced and that is good

**19. What is one question you have after attending this workshop?**

- Do we really think that 2 hours once a month will get it done?
- Will the varying levels of commitment be a help or hindrance to this group?
- What did we accomplish today that required 6 hours?
- When are we going to begin committee duties and assignments?
- (blank)
- none
- Can we do this?
- What is our agenda for our first meeting?
- none
- Consultant's role in RFP

20. Was the time spent worthwhile?

--Yes

--Yes

--Yes, very informative

--Time worthwhile, would like to spend more time finishing process

--Yes

--Yes

--For the most part, yes

--Yes--always addt. opportunities to interact is productive

--Yes--time was worthwhile. It would have been better for the CRO to do more talking and less listening

--NO, what we did not have time for your work is what we needed to do