



State of Ohio Environmental Protection Agency

Southwest District Office

401 East Fifth Street
Dayton, Ohio 45402-2911
(513) 285-6357
FAX (513) 285-6249

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George V. Voinovich
Governor

March 5, 1999

Mr. Jack Craig
US DOE Fernald
P.o. Box 538705
Cincinnati, Oh 45253-8705

Mr. John Bradburne
Fluor Daniel Fernald
PO Box 538704
Cincinnati OH 45253-8704

Dear Gentlemen:

As we prepare to start another construction season, I wanted to take an opportunity to express Ohio EPA's appreciation for a job well done in the Southern Waste Unit excavation last year. The team of individuals working on that project including Soils, Construction, Rad Control, WAO, and Real Time showed the type of team work and commitment to quality and timely work we hope to see in all the projects at Fernald. Though not without challenges during the project, the team was able to find "work arounds" that prevented extended delays in operation. A particular skill we found on this project was the ability of the construction manager to foresee challenges and issues long before they became an impediment to continuing work. Application of this type of forward thinking is essential to timely and successful project implementation. Most importantly though, the team understands the importance of communication, timely notification, and dialogue in problem resolution with the regulatory agencies.

Separately, last year represented the first field work for the Natural Resource group. Three projects were completed in this first year of activity. From these projects we have all learned a lot about what the future holds for restoration at Fernald. The projects provide visible examples of the future restored Fernald. Ohio EPA looks forward to many more successful restoration projects.

Finally, I wanted to take this opportunity to provide you an early congratulations on the completion of Safe Shutdown. We all know what a substantial undertaking this was, the risk reduction achieved, and how important it was to moving forward in the remediation of the Fernald site.

Sincerely,

Thomas A. Schneider
Fernald Project Manager
Office of Federal Facilities Oversight

cc: Graham Mitchell, Chief OFFO
Johnny Reising, DOE
Terry Hagen, FDF
Jim Saric, USEPA