

## DOE Lessons Learned Template

Title: Improvements to contract

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Lessons Learned Statement: Improvements to Contracts- Separating out Work scope eligible for fee versus pre-determined work activities was a dramatic improvement

Discussion of Activities: Since approximately 75 percent of the \$3.97B contract value is for level of effort activities such as operations, landlord costs, and stabilization, Kaiser-Hill and DOE agreed upon 900 predetermined work activities valued at \$1.14B to represent the major blocks of discrete work to accomplish site closure. Using preplanned work activities is an aid to accurate scheduling and earned value progress measurements because those completions signify “progress on the ground” toward closure, as opposed to level of effort and other supporting or preparatory activities. Kaiser-Hill prepares separate reports on predetermined work activities to clearly identify the progress made on closure activities. This should be highlighted as major lessons learned .This is an important step in project reporting because it prevents level of effort activities from skewing the performance data.

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