



ATTACHMENT 2

This attachment provides a roll-up summary of the key actions and responsibilities that were presented in each of Fernald’s eight strategic initiatives.

Key Actions and Responsibilities			
Action	Responsible Organization	Status	Date Needed
Continue to place safety first in the execution of all planned acceleration activities and initiatives	DOE-OH and Fluor Fernald	In progress	Ongoing
Reduce overall duration of Silos 1&2 final design through parallel review cycle for stakeholders	Fluor Fernald	Complete	—
Engage key treatment component vendors in Silos 1&2 design process	Fluor Fernald	Complete	—
Early procurement of long-lead components for Silos 1&2	Fluor Fernald	Complete	—
Issue early design packages to construction for procurement during Silos 1&2 process design for non-treatment-related components	Fluor Fernald	Complete	—
Procure 55 additional gondola railcars to increase transportation capacity for Waste Pit material to Envirocare	Fluor Fernald	Complete	—
Initiate 24/7 schedule for Waste Pit dryer operations to increase process capacity	Fluor Fernald	Complete	—
Increase annual production rate for Waste Pits subproject to 200,000 tons/year	Fluor Fernald	Complete	—
Accelerate clearing of the Plant 1 Pad to allow for D&D and soils remediation	Fluor Fernald	Complete	—
Adopt a self-performance work execution approach for Soil Excavation and OSDF subproject	Fluor Fernald	Complete	—
Gain regulatory agency approval to maintain three OSDF cells open simultaneously and to reduce the intervening layer thickness	DOE-OH	Complete	—
Accelerate start of OSDF Cell 4 and Cell 5 liner construction in FY02	Fluor Fernald	Complete	—
Complete removal of impacted soil in the footprint of the Silos 1&2 treatment facility prior to the facility’s construction	Fluor Fernald	Complete	—
Renegotiate the MACTEC D&D contract to incorporate the 2006 closure baseline	Fluor Fernald	Complete	—
Mobilize additional D&D work crews and equipment to accelerate work in the Former Production Area	Fluor Fernald	Complete	—
Modify the Operable Unit 4 Record of Decision to permit disposal of Silos 1&2 materials as 11e.(2) waste at Envirocare in Utah	DOE-OH and Fluor Fernald	In progress	Fall 2003
Modify Operable Unit 4 Record of Decision to eliminate performance-based treatment of Silo 3 waste	DOE-OH and Fluor Fernald	Complete	—
Pursue Operable Unit 1 Record of Decision Amendment to dispose of waste pit area soils in the On-Site Disposal Facility and align cleanup levels to be consistent with Operable Unit 5	DOE-OH and Fluor Fernald	In progress	Fall 2003
Demonstrate to U.S. EPA and Ohio EPA that the soil underlying the waste pits meets the on-site waste acceptance criteria	DOE-OH and Fluor Fernald	In progress	Fall 2003
Transition Facility D&D subproject from a subcontractor-performance approach to a self-performance approach	Fluor Fernald	In progress	12/03



ATTACHMENT 2 (CONTINUED)

Key Actions and Responsibilities (continued)			
Action	Responsible Organization	Status	Date Needed
Gain NRC approval of a license modification to permit disposal of Silos 1&2 waste in Envirocare's 11e.(2) disposal cell	DOE-HQ, DOE-OH, and Fluor Fernald	In progress	2/1/04
Accelerate start of OSDF Cell 7 liner construction in FY04	Fluor Fernald	In progress	Spring 2004
Significantly increase annual OSDF placement rates including winter placement	Fluor Fernald	In progress	Ongoing
Continue to focus on aggressive reduction of landlord and overhead costs	DOE-OH and Fluor Fernald	In progress	Ongoing
Implement workforce restructuring actions necessary to achieve the 2006 execution plan, using the DOE-HQ-approved Workforce Transition Plan	Fluor Fernald	In progress	Ongoing
Use retention incentives to ensure key skills remain available	DOE-OH and Fluor Fernald	In progress	Ongoing
Plan more work in a given year than is funded	DOE-OH and Fluor Fernald	In progress	Ongoing
Continue working closely with regulators and stakeholders to streamline process requirements and operations	DOE-OH and Fluor Fernald	In progress	Ongoing
Assist Fernald in obtaining continued DOE-EM Office of Science & Technology funding and technical support for high-risk subprojects	DOE-OH	In progress	Ongoing