



State of Ohio Environmental Protection Agency

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Mr. Johnny Reising
U.S. Department of Energy, Fernald Area Office
P.O. Box 538705
Cincinnati, OH 45253-8705

RE: SILO 3 EXTENSION REQUEST FOR ACA MILESTONES

Dear Mr. Reising:

Ohio EPA has reviewed DOE's April 16, 2001 submittal, "Request for Extension of Silo 3 Amended Consent Agreement Milestone." Ohio EPA concurs with DOE's proposed extension, however, like U.S. EPA we have significant concerns with the manner in which the contract was managed. According to the extension request letter, it took over a year to address problems with a contractor performance on the project resulting in a significant set back to the project. DOE and Fluor Fernald must develop better mechanisms for effectively dealing with contractor performance issues. These type of issues seem to be especially problematic for Operable Unit 4 and further threaten the success of this project. DOE and Fluor Fernald need to re-evaluate their contracting and management structure on Operable Unit 4 to address these performance issues and to achieve some level of success on the project.

Should you have any questions, please contact me.

Sincerely,

Thomas A. Schneider
Fernald Project Manager
Office of Federal Facilities Oversight

cc: Jim Saric, U.S. EPA
Terry Hagen, Fluor Fernald
Mark Shupe, GeoTrans, Inc.
Francie Hodge, Tetra Tech EM Inc.
Ruth Vandergrift, ODH

1