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**FERNALD COMMUNITY REUSE ORGANIZATION AGENDA, ROSTER, AND
HANDOUTS FROM MARCH 4, 1997 MEETING**

03/04/97

**CRO
13
AGENDA**

CRO

Fernald Community Reuse Organization Meeting

March 4, 1997
7:00 to 9:00 p.m.

Ross High School

3425 Hamilton-Cleves Road

AGENDA

- 7:00 p.m. **Chair's Opening Remarks**

Housekeeping items
Public participation
- 7:10 p.m. **Approve January 7, 1997, Meeting Minutes**
- 7:15 p.m. **Old Business**

Final draft of CUED's report to CRO
-- Report on file in PEIC
Update on incorporation procedures
-- Consideration of executive board membership
- 7:25 p.m. **New Business**

Acceptance of Bob Copeland's resignation
Replacement for Bob Copeland
- 7:40 p.m. **Presentation of Draft Path Forward**

Committee and public comments
Next steps forward
- 8:55 p.m. **Meeting Feedback**
- 9:00 p.m. **Adjourn**

FERNALD COMMUNITY REUSE ORGANIZATION

ATTENDANCE ROSTER

March 4, 1997, Ross High School Media Center, 7 p.m. to 9 p.m.

MEMBER

ATTENDANCE

Sharon Cornwell	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Lisa Crawford	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Lou Doll	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Ralph Hennard	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Bill Hinkle	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Maury Hornbach	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Darryl Huff	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Linda Krekeler	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
Dan Lawler	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
David McWilliams	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Ken Moore	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Tom Renck	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Alisa Rhodes	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Gary Storer	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Bob Tabor	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
Don Thiem	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Larry Thinnes	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Joe Neyer, ex-officio	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>

FERNALD COMMUNITY REUSE ORGANIZATION

SIGN-IN SHEET

March 4, 1997, Ross High School Media Center, 7 p.m. to 9 p.m.

<u>NAME</u>	<u>ADDRESS/PHONE</u>	<u>PLEASE ADD MY NAME TO CRO MAILING LIST</u>
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Nancy Ellwood CEPA Dayton, OH		Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
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DENNIS DALGA FDF WEST CHESTER, OH		Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
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Mike Jacobs		Yes <input type="checkbox"/> No <input type="checkbox"/>
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RANDY WELKER HAMILTON COUNTY DEV. Co.		Yes <input type="checkbox"/> No <input type="checkbox"/>
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LAURA HAFFER Ohio EPA		Yes <input type="checkbox"/> No <input type="checkbox"/>
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Michelle Gray Butler County		Yes <input type="checkbox"/> No <input type="checkbox"/>
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Elizabeth Brown, IAMS		Yes <input type="checkbox"/> No <input type="checkbox"/>
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Julie A. Linn		Yes <input type="checkbox"/> No <input type="checkbox"/>
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Gay Steger		Yes <input type="checkbox"/> No <input type="checkbox"/>
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Vicky Dastillung (FRESH)		Yes <input type="checkbox"/> No <input type="checkbox"/>
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		Yes <input type="checkbox"/> No <input type="checkbox"/>
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		Yes <input type="checkbox"/> No <input type="checkbox"/>
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CONFERENCE LOCATION

The Growth and the Future Conference will be held in downtown Columbus at the Columbus Athenaeum. Housed in one of the city's preeminent structures, the Athenaeum offers meeting rooms of historic ambience.

BULK RATE
U.S. Postage
Permit # 1491
PAID
Columbus, OH

The Athenaeum, formerly the Masonic Temple, was slated for demolition in 1995. Just prior to demolition, a private investor with a concern about urban preservation stepped in and saved the building. As such, the Athenaeum serves as a model for historic and urban preservation efforts. It is a fitting host for this first ever statewide land use conference.

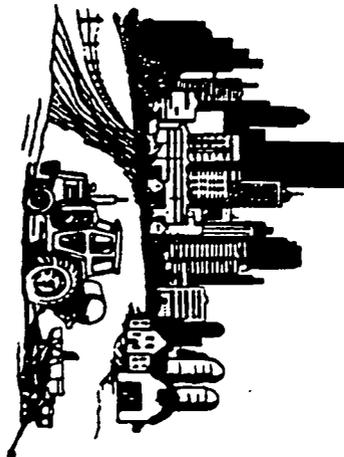
The Growth and the Future Conference will be the inaugural large-scale event at the Athenaeum, so, conference participants will be part of history in the making.

The Athenaeum is located at 32 North Fourth Street, Columbus, Ohio. For further information about the Athenaeum, call 614/221-8609.

send to
ADD

FRESH
LISA CRAYFORD
[Redacted]

FYI



GROWTH & THE FUTURE

A Land Use Conference for All of Ohio
March 25 & 26, 1997
Columbus, Ohio

The Growth and Future Conference is hosted by OSII Extension in collaboration with Ohio EPA Office of Environmental Education; the Building Industry Association; The Ohio State, Wright State, and Cleveland State Universities; the Sierra Club; the Audubon Society; The Catholic Diocese of Cleveland; Land Use Task Force; Ohio Kentucky Indiana Regional Council of Government; Ohio Alliance for the Environment; Mid-Ohio Regional Planning Commission; Ohio Department of Natural Resources; Soil and Water Conservation Society; Ohio Chapter; Clinton County Regional Planning Commission; Ohio Division of Travel and Tourism; Southeast Franklin County Historical Society; Central Ohio Transit Authority; Ohio Urban University Program; New Ohio; St. Alban's Citizens League; Homebuilders; Homeowners; Ohio Development Association; and others.

CONFERENCE AGENDA

Growth, development and land use influence virtually every community in Ohio. Farmland preservation, outmigration from urban centers, debate over road widenings--these and similar topics appear regularly in the media across the state.

People in Ohio are beginning to wrestle with some contentious issues, such as property rights, development rights and the role that governmental policies and programs play in changing communities.

Dialogue among various interests is *essential for defining the most constructive ways to move forward.*

This conference will present a diversity of perspectives on land use in Ohio, including builders, agriculturalists, homeowners, environmentalists, government agencies, and others. As a participant in this conference you will have the opportunity to help shape the future of Ohio.

REGISTRATION INFORMATION

Cost

Conference registration is \$65 if your registration form is postmarked by March 1, 1997. After March 1 and on-site registration is \$75. Presenters will receive a reduced registration fee of \$45 and student registration is \$30. Registration fees include all meals and conference materials.

Hotel Accommodations

The Adarn's Mark Hotel is one block from the conference location and has reserved a block of rooms at a reduced rate for conference participants. Call 1-800-444-2326 to reserve your room and mention the conference by name. Reservations must be made by March 1 in order to receive the reduced room rate.

Parking

There are several parking facilities in the vicinity of the Athenaeum. Parking fees are not included in conference registration. Further parking information will be available on the Internet, or by calling 614/644-2873 as the conference approaches.

Conference Information

The conference begins at 10 a.m. on Tuesday, March 25, and ends at 2 p.m. on Wednesday, March 26. The agenda includes a mix of panels, paper presentations, workshops, and keynote speeches.

Panel: Presenters offer key perspectives about agriculture, the environment, economics, development, transportation and housing.

Paper presentations: Leading researchers detail current land use and development studies.

Workshops: Several workshops will offer conference participants in-depth sessions about land use and planning.

Keynote speakers: Nationally and locally known speakers will provide critical social perspectives.

Updated conference information is available on Ohio EPA's homepage at <<http://www.epa.ohio.gov/>> or by calling the Office of Environmental Education at 614/644-2873.

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REGISTRATION FORM

Name: _____ Affiliation: _____ Phone: _____

Address: _____ City: _____ State: _____ Zip: _____

____ \$65 Early registration ____ \$75 Late (postmarked after March 1, 1997) ____ \$30 Student ____ \$45 Presenter

Check payable and mail to: Ohio State University Extension, Community Development, 700 Ackerman Road, Columbus, Ohio, 43202.

For Office use only:

Check number: _____ PO number: _____ Date: _____

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Ohio State University Extension
Community Development
700 Ackerman Rd.
Columbus, OH 43202

Draft "A Path Forward"

Fernald Community Reuse Organization

Introduction

- The draft of our "Path Forward" is the result of 16 hours of discussion and debate involving all CRO members.
- The Path is designed to set direction for the CRO and help to identify who we are and what we hope to accomplish.
- It represents a continuum from a broad philosophical base to a more specific practical set of strategies.
- All the elements of the Path are interconnected.

Objectives for Tonight

- Review the draft "Path Forward"
- Enlist committee and public input
- Identify changes that need to be made
- Charge committee members to consider sub-committee interests
- Position ourselves to finalize and commit to the "Path" at the April meeting of the CRO

A "PATH FORWARD"..... A PROCESS OVERVIEW

- VISION
- COMMITMENTS AND EXPECTATIONS
- MISSION
- STRATEGIES
 - SWOT Analysis
- IMPLEMENTATION
 - Committees and Action Plans
 - Review and Revise the "Path"

VISION

The Fernald CRO envisions a group of interdependent communities sharing resources and participating in long range planning to provide a safe, family-centered environment that protects the health and welfare of all.

SHARED COMMITMENTS

As members of the CRO, we stand for...

- Honest and ethical decision making.
- Working in the interest of our environment and our natural resources.
- The conscientious use of tax dollars.
- The open exchange of ideas.
- Public involvement representing the broadest cross section of participants possible.
- Representing community values.
- Being mindful of the stakeholders' needs including the Fernald workforce.

Shared Commitments (con't)

we stand for...

- Honoring and sharing the CRO's goals, mission and vision.
- The preservation of historic and cultural perspectives.
- Public health and safety.
- Doing the right thing, right, the first time.
- Working toward consensus in our efforts to serve the community.
- Active and meaningful personal involvement.

MISSION STATEMENT

The CRO will serve as a regional forum that facilitates a public dialogue in order to develop a comprehensive plan to utilize to promote public health and safety, a clean environment and a productive economy.

FOCUS AREAS

- ◆ Land Reuse at the Fernald Site
- ◆ Equipment and Materials Reuse at the Fernald Site
- ◆ Economic Transition Including the Fernald Workforce
- ◆ Public Involvement and Participation

STAKEHOLDERS

- Primary stakeholders are those persons who work or live in the Tri-Township Area (Crosby, Ross and Morgan.)
- Secondary stakeholders are concerned citizens and potential partners who do not live or work in the Tri-Township Area.

MEMBER EXPECTATIONS

- ✓ Everyone has an equal voice.
- ✓ No member will be allowed to dominate.
- ✓ All decisions will be made by consensus whenever possible.
- ✓ We will honor the viewpoints of all members.
- ✓ Communication will be open, honest and direct.

Member Expectations (con't)

- ✓ Decisions will be based on research and the analysis of alternatives.
- ✓ Everyone has the responsibility to stay on task and to stay focused.
- ✓ We will abide by the rules of common courtesy (patient, respectful and courteous).

Member Expectations (con't)	
	<ul style="list-style-type: none"> ✓ Decisions will be based on research and the analysis of alternatives. ✓ Everyone has the responsibility to stay on task and to stay focused. ✓ We will abide by the rules of common courtesy. (patient, respectful and courteous.)

Member Expectations (con't)	
	<ul style="list-style-type: none"> ✓ Everyone will encourage public involvement and participation. ✓ Everyone will take responsibility for expressing themselves. ✓ We will abide by the "2 cent rule." ✓ Attendance at all meetings is expected.

SWOT ANALYSIS	
	<p>STRENGTHS</p> <ul style="list-style-type: none"> + Caring and concerned citizens with high family and moral values + A proud community + Quiet, rural community with good roads and limited traffic problems + Well trained labor pool + Available land + Good schools

SWOT Analysis (continued)	
	<p>STRENGTHS (continued)</p> <ul style="list-style-type: none"> + Access to interstate, proximity to Cincinnati + D.O.E. commitment + CRO commitment

SWOT Analysis (continued)	
	<p>WEAKNESSES</p> <ul style="list-style-type: none"> ⊗ Limited infrastructure ⊗ Public perception of the area (Fernald site) ⊗ Resistance to change

SWOT Analysis (continued)	
	<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> + Potential for economic, recreational and residential development + Reuse of Fernald land/resources + Potential to plan to meet the desires of the community

SWOT Analysis (continued)

THREATS

- ⊗ Lack of regional planning
- ⊗ Environmental hazards
- ⊗ External perception of the area
- ⊗ No central focal point for 2 counties & 3 townships
- ⊗ Environmentalism versus re-use
- ⊗ Incomplete information

STRATEGIES

1. Organizational Structure

- 1.1 Complete the incorporation process.
- 1.2 Finalize arrangements for the 501.C3.
- 1.3 Develop a plan for membership and a mechanism for replacing members due to turnover.
- 1.4 Appoint a sub-committee to employ our consultant.

Strategies (continued)

Organizational Structure (continued)

- 1.5 Establish the CRO office in a central location with phone, FAX, library, web page, maintenance and support staff.
- 1.6 Develop an organizational chart for the CRO which illustrates the organizational structure, reporting methods and sub-committee relationships.

Strategies (continued)

2. Financial

- 2.1 Finalize the start-up grant and obtain the designated funds.
- 2.2 Develop a mechanism for the disbursement of start-up grant moneys.
- 2.3 Establish an accounting and budgeting procedure.

Strategies (continued)

Financial (continued)

- 2.4 Research other sources of funding from private and state and other governmental sources.
- 2.5 Research the criteria for and methods needed to obtain our planning and operating grant, and seed and infrastructure moneys.

Strategies (continued)

3. Administration/Evaluation

- 3.1 Establish an overall timeline for completing strategies.
- 3.2 Establish our success indicators.
- 3.3 Identify benchmarks to evaluate the progress of the CRO.
- 3.4 Establish milestones.

Strategies (continued)

Administration/Evaluation (continued)

- 3.5 Monitor, review and revise our "Path Forward" as needed.
- 3.6 Determine priorities.

Strategies (continued)

4. Focus Areas

- 4.1 Establish sub-committees to develop action plans which consider both inside of and outside of the Fernald fence for our four focus areas
- 4.2 Develop a land reuse plan which encompasses the needs of the community while maintaining environmental safety and cost-effectiveness.

Strategies (continued)

Focus Areas (continued)

- 4.3 Ascertain all available equipment and materials and to develop a plan which equitably distributes those resources in a timely fashion so that no useable resources are wasted.
- 4.4 Determine economic initiatives in our region that impact our area.

Strategies (continued)

Focus Areas (continued)

- 4.5 Develop strategies from the SWOT analysis to establish a network with other economic development organizations in order to represent the views of our stakeholders and to coordinate economic development efforts.
- 4.6 Assess the number of workers, their respective skill and wage levels and make recommendations on job placement, outreach and retraining opportunities.

Strategies (continued)

5. Public Involvement

- 5.1 Develop a comprehensive plan for involving the stakeholders in all facets of the CRO's decision making process.
- 5.2 Set up a Web page.
- 5.3 Conduct focus groups.
- 5.4 Conduct local meetings.
- 5.5 Survey the stakeholders to determine their needs.

Strategies (continued)

6. Communication

- 6.1 Develop a mechanism for internal communication which encourages open communication and a clear understanding.
- 6.2 Develop a comprehensive and proactive plan to communicate with other CROs, the media, governmental officials and agencies in order to get "the word out" about our area and the CRO's successes.

Strategies (continued)

Communications (continued)

- 6.3 Establish a crisis management/damage control plan in order to get accurate information out to combat rumors or erroneous information or in the event of an actual crisis or emergency.

OUR NEXT STEPS?

- ✳ Give the "Path" one final review at home
- ✳ Contact Mac or Julie with any final comments
- ✳ Incorporate all input into a final draft of the "Path Forward"
- ✳ Approve final draft of the "Path Forward" in April

Next Steps (continued)

- ✳ Identify strategy areas in which committee members are interested
- ✳ Establish a committee structure that reflects the "Path Forward" strategies (April)
 - ☛ Select Chairs
 - ☛ Determine Membership
- ✳ Begin to develop action plans

Next Steps (continued)

- ✳ Communicate the "Path Forward" to stakeholders
 - ☛ Media
 - ☛ Mailings
 - ☛ Fernald Newsletter
 - ☛ Web Page
 - ☛ Others