

DOE Comments  
Bill Fitch

**Comment**

**Project Justification**

Since the mission at RFETS is to close the site, how does the project contribute to meeting the mission need? A sentence about the contribution is given in Section 4 0 The reasons for selecting the 690 Trailer Cluster, T371G, T444A, and T900E for decommissioning now should be given

**Response:**

Section 1 1 has been amended to incorporated this information

T900E is not part of the 690 Trailer Cluster project

**Comment:**

**Project Description**

Section 1 partially meets this need, with some information from Section 3 Is T900E included in this PEP or not? Is it listed on the title page, but has no building description in Section 1 2, is not on the list Section 1 3, and is not shown on Figure 3-1 A brief description of what went on in the trailers is also needed

**Response.**

T900E is not part of the 690 Trailer Cluster project The transmittal letter inadvertently mentioned trailer T900E

Section 1 3 has been revised to include additional description

**Comment·**

**Organization**

There is no organization information The PEP should contain a key personnel matrix indicating each individuals title, responsibilities, and phone number An organizational breakdown structure would also clarify the personnel levels



**Response.**

Until the AECCM contract for the demolition work is awarded, all key personnel cannot be identified. Organization information, a key personnel matrix, and an organizational breakdown structure can be provided upon request upon award after the contract.

**Comment**

**Funding Documentation**

Section 2 provides an overview budget. A copy of the authorizing funding documents should be included, i.e., the BCP which funds this project and the WAD, as revised, where the BCP is incorporated. Any Fiscal Year 1998 funding needed for completion should also be identified. The work authorization process is not mentioned or referenced. There is no schedule for availability of funds. Contingency controls are not mentioned.

This summary level task budget should be backed up in an attachment which provides the detail at the task level. (RFFO may not monitor at that level, but RFFO needs to understand the task structure for performing the work.)

**Response**

Reference to the BCP and WAD information, the work authorization process, and contingency funding have been incorporated.

This project will complete in FY97.

The project budget has been developed from the task level. The majority of the project cost is for the AECCM contractor. The tasks within the AECCM scope of work will be controlled and monitored by the subcontractor on the basis of a fixed price contract.

**Comment:**

**Regulatory Approvals**

Federal and State documentation is mentioned in Section 6.0 but more detail on the specific approvals is needed or what is not needed should be given.

**Response:**

Section 6.0 is now Section 5.0. Your concerns have been addressed in Section 3.0.

**Comment.**

Environmental Health and Safety

NEPA documentation is also mentioned in Section 6 0, but more detail is also need on this as well. A copy of the NEPA documentation should be included. If other health and safety documentation will not be needed, please state so.

**Response.**

NEPA documentation and Health and Safety documentation will be included in the project files. The NEPA Categorical Exclusion (CX) has been submitted to DOE. A job specific Health and Safety document will be generated by the subcontractor.

**Comment.**

Safeguards and Security

I would like to see a statement that there are no Safeguards and Security issues, if that is the case.

**Response:**

Included at the end of Section 5 0.

**Comment.**

Quality Assurance

This is not addressed in the document.

**Response.**

The Statement of Work requires the Architectural Engineering/Construction Contractor Management (AE/CCM) Subcontractor to perform work within an approved Quality Assurance Plan. This requirement is part of the AE/CCM contract. A statement has been added which identifies this process.

**Comment.**

Final Survey

This is not addressed in the document.

**Response**

Characterization related information is addressed in the 690 Trailer Cluster Reconnaissance Level Characterization Report (RLCR) and the 690 Trailer Cluster Decommissioning Project Close-Out Radiological Survey Plan. Reference to the RLCR and the Final Survey have been incorporated in this PEP.

**Comment**

Goals for Small and Disadvantaged Businesses  
This is not addressed in the document.

**Response**

This information is outside of the scope of this document. The requirements are included in the AECCM contract.

**Comment**

Technical Baseline and Work Scope Definition  
More detail is needed on the work scope and technical baseline. There is no information presented to define the scope of technical activities.

**Response**

Further detail is provided Section 3.0, Technical Scope and Baseline.

**Comment**

Cost Baseline

Only major element estimates are presented. No closeout costs are included. There is insufficient information to evaluate the cost assumptions and constraints. Total project cost estimate is presented once in a summary table. No breakdown of direct and indirect costs is presented. I am concerned that the cost control accounts may not be traceable to the actual performance of work. No information is presented on the time phasing of expenditures. I am unable to discern if activity based cost estimating was used.

**Response**

The AECCM contract will be a fixed price contract. Appendix X and Y provide additional support documentation.

**Comment.**

Schedule

A high level schedule is presented No supporting information is presented The PEP does not give RFFO sufficient information to track work progress Only a level one schedule is presented There are no backup attachments No activity logic is presented No resource loaded schedule is included

**Response:**

A detailed project schedule has been incorporated

**Comment**

Project Controls and Reporting

The project controls are not included They should be incorporated by reference to the site system What reports will be generated? To whom will they be disseminated?

**Response.**

KH and the AECCM contractor will be responsible for identifying and ensuring that project controls are incorporated and documented

The Variance Analysis Report (VAR) is the primary project report and addresses cost and schedule variances Included in the VAR is the cumulative budget, cumulative performance and cumulative actuals This report is the vehicle used to inform KH of accomplishment and issues/concerns and can be obtained from the KH WAD manager

**Comment**

Change Control

This item is not treated The PEP should state the thresholds so all involved understand the BCP process

**Response**

Any change in scope, schedule or budget requires a BCP This information has been added to the PEP

**Comment:**

Procurement Strategy

The strategy is not stated Does RFFO or KH intend to set aside any portion of the work for Small or Disadvantaged Businesses?

**Response.**

A procurement strategy is outside the scope of this project Small or Disadvantaged Business related work should be addressed within the AECCM contractual requirements

**Comment**

Project Risk Analysis

The traditional examination of what can go wrong in the execution of this project is not presented

**Response**

Project related risks and their associated abatement will be addressed in the health and safety plan provided by the AECCM contractor This required information is called out in the statement of work

**Comment:**

Design Documentation

There is no information on the Detailed Scope of Work

**Response.**

The Detailed Scope of Work is identified in the statement of work and will be provided at your request

**Comment.**

Technical Objectives

The objectives of this work are clearly stated in Section 1 and 3 They are not linked to the overall mission

**Response:**

Corrected in Section 1

**Comment:**

Value Engineering  
No value engineering is discussed

**Response:**

The intent of the statement of work and the resulting award to the AECCM is to ensure and procure services which reflect value engineering

**Comment:**

Work Breakdown Structure  
This item is not address Backup information on the WBS needs to be included in the PEP More that one level is needed

**Response:**

This comment has been addressed in a previous response

**Comment:**

Technical Constraints and Assumptions  
Assumptions are listed in Section 5

**Response:**

No response required

**Comment.**

Milestones  
No major project milestones are listed to support the schedule

**Response.**

The major project milestones are identified on the schedule included with the PEP

**Comment.**

NEPA  
NEPA documentation is also mentioned in Section 6 0, but more detail is also needed on this

**Response**

Addressed in a previous question